



APA Florida 2012 Conference

Thursday, September 13



Sustaining Places: How Military Installations and Communities Can Work & Plan Together





Sustaining Places: Panel Format and Process



- **Agenda**
 - Introductions
 - Panelist Presentations
 - Questions & Answer
- **75 minutes + 6 speakers = Time management is critical**
 - Facilitator will monitor
 - Please hold questions until Q & A
- **Handouts**
- **Cell phones**

Sustaining Places: Stakeholder Context





Sustaining Places: Panelists

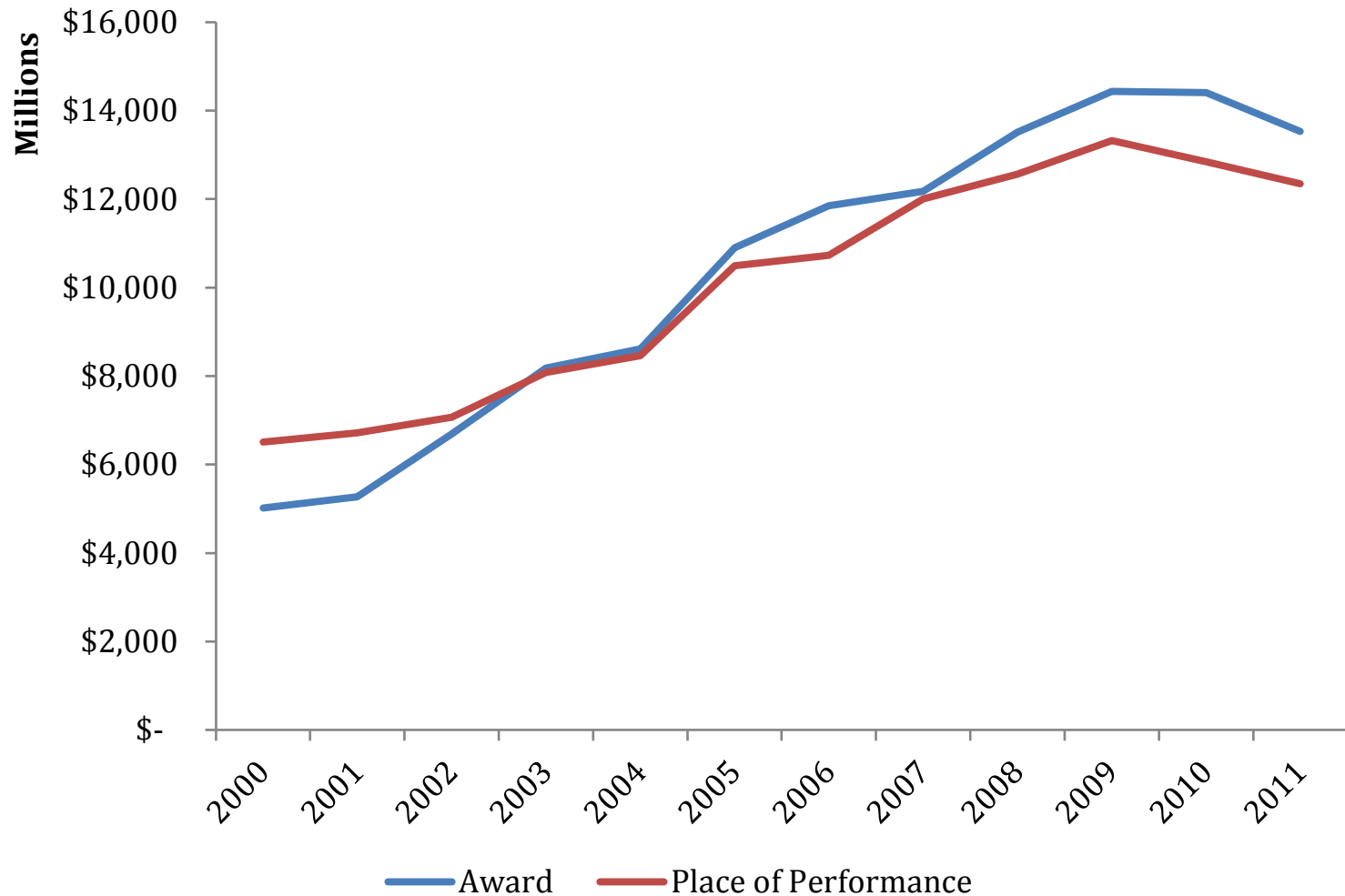


- **Rod Lewis, PhD.**
 - *Director, Haas Center for Business Research and Economic Development, University of West Florida*
- **Heather Cave**
 - *Manager, Military and Defense Programs, Enterprise Florida / Florida Defense Alliance*
- **Mike McDaniel**
 - *Chief, Office of Comprehensive Planning, Florida Department of Economic Opportunity*
- **Brian Teeple, AICP**
 - *Chief Executive Officer, Northeast Florida Regional Council*
- **Joseph Corradino, AICP**
 - *Director of Development Services, City of Homestead*
- **Larry Ventura Jr.**
 - *Environmental Flight Chief and Base Community Planner, 482d Mission Support Group, Homestead Air Reserve Base*
- **Thomas Hastings (Facilitator)**
 - *Marstel-Day LLC*

Economic Impacts: Department of Defense









- Latest Economic Impact Estimates of DoD on Florida's Economy:
 - Total Impact: \$68.1 billion (7.5% of Florida's Gross State Product)
 - 686,000 jobs across the state
 - Nearly 100,000 direct procurement jobs in 2011
 - Over 200,000 direct and indirect jobs generated by procurement in 2011

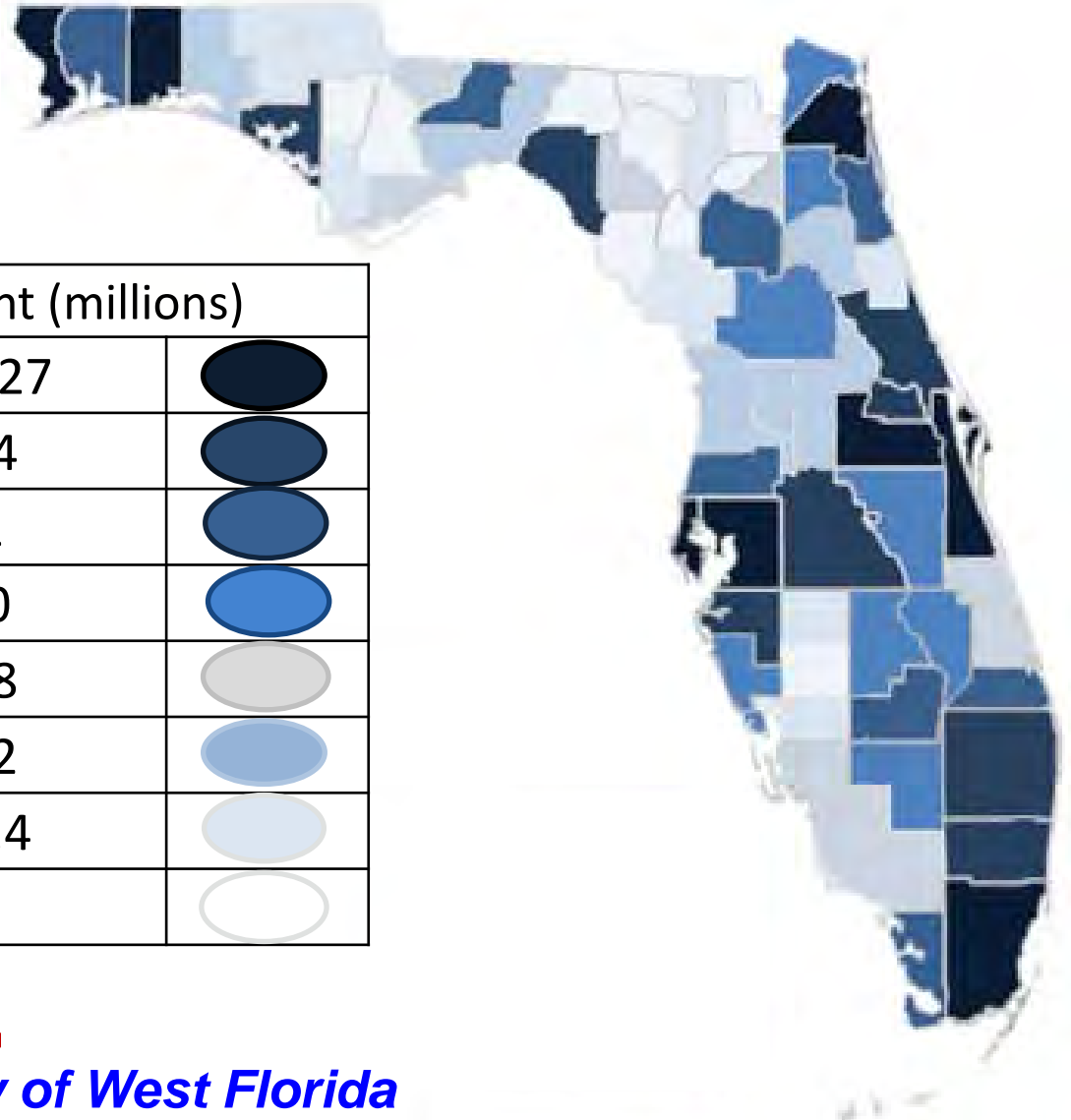
Economic Impacts: DoD Procurement



Economic Impacts: DoD Procurement

DoD Procurement Flows By County

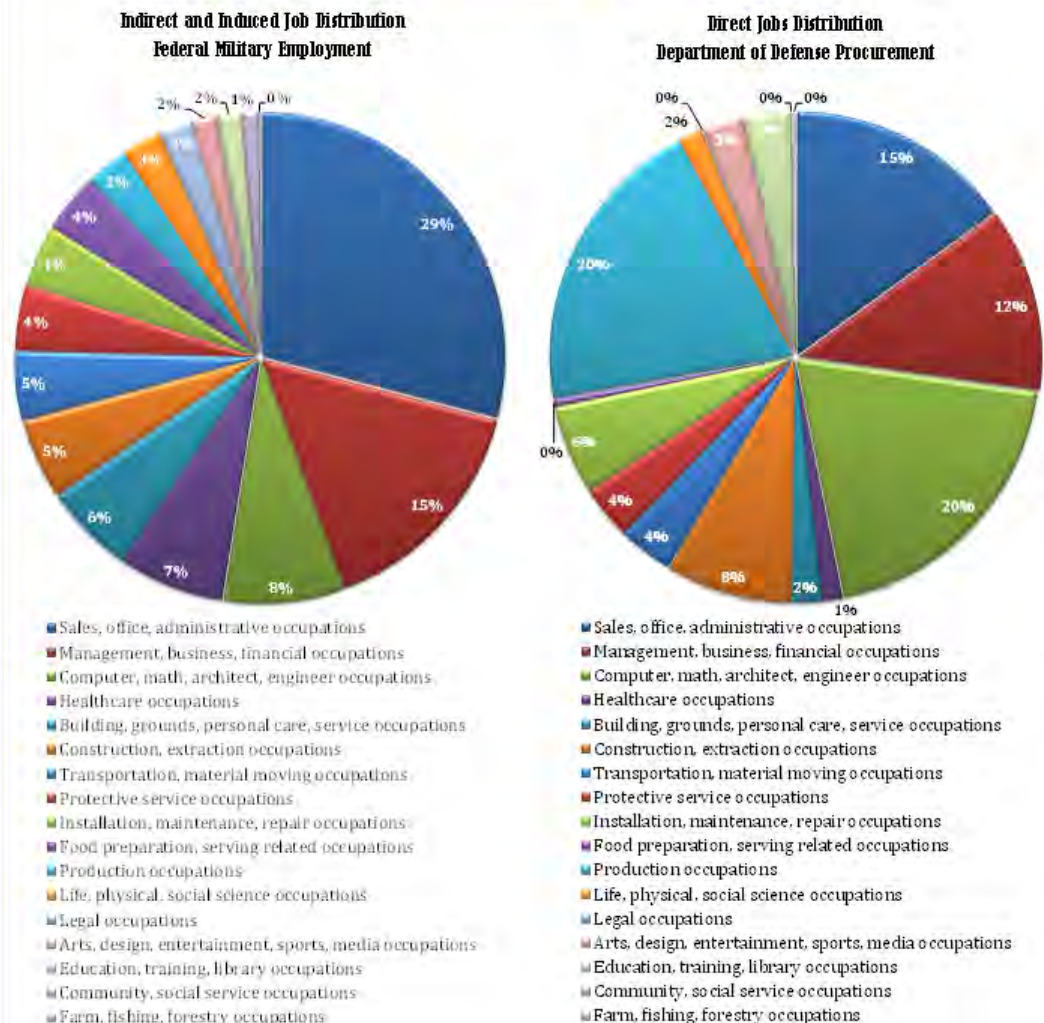
Procurement (millions)	
\$465 - \$3,227	
\$73 - \$464	
\$21 - \$72	
\$6.9 - \$20	
\$2.3 - \$6.8	
\$0.5 - \$2.2	
\$0.01 - \$0.4	
\$0	



Economic Impacts: DoD Procurement Economy

Impacts by
Economic Sector:
Indirect and
Induced Military
Employment and
Direct Employment
DoD Procurement

Employment Distributions Across
Military and DoD Procurement Workforce Segments



- The mission of the Florida Defense Alliance is to preserve, promote, and enhance base efficiencies and to further military missions in the state, while supporting its retired and active duty military service members, military families, and their quality of life.
- Membership includes public and private entities that have a vested interests in military and defense industries in Florida
- Federal, state, and local networking and best practices organization
- Legislative issue development

- Enterprise Florida administers 3 defense grants programs which are aimed at preserving, protecting, and enhancing military installations and defense industries.
 - Defense Reinvestment Grant
 - 23 active grants, totaling \$1,800,000
 - Defense Infrastructure Grant
 - 37 active grants, totaling \$9,552,685
 - Military Base Protection
 - 2 active grants, totaling \$85,950

- Florida Defense Support Task Force
 - Strategic Planning
 - Installation assessment
 - Targeted advocacy
- Governor's Base Commanders Meetings
 - Led by Governor and Lieutenant Governor
 - Held quarterly
- Legislative Action
 - Encroachment
 - Energy
 - Transportation
 - Military Families



Land Use Compatibility

- The Governor and state agencies meet quarterly with all military base commanders
- Encroachment is one of the military's top concerns
- Local governments required to adopt land use compatibility criteria into comprehensive plans by June 30, 2012
- To date, 30 out of 43 local government have either adopted or proposed amendments
- Those failing to adopt subject to mediation and ultimately sanctions if not adopted by December 2013



Land Use Compatibility

- DEO working with remaining local governments and expects they will meet requirement by end of year
- DEO provides assistance to local governments and installations to resolve impasses. For example:
 - Monroe County and Key West NAS
 - Putnam and Jax NAS
 - Valpariso and Eglin AFB



Coordination

- Military representative required to be appointed as non-voting ex officio member of local government's planning or zoning board
 - Plan amendments and changes to land development regulations which would affect intensity, density, or use of the land proximate to military installations must be provided to the base commander for comment
 - Also, if requested, variances or waivers from height, lighting, or noise attenuation reduction
-



Ideas for Strengthening Protection

- Require that local governments adopt AICUZ zones into their comprehensive plans
- Require joint periodic review of effectiveness of encroachment policies and update policies to reflect changing military missions
- Establish funding program to allow fee simple or development rights purchase of non-conservation lands

Regional Planning Councils (RPCs) in Florida

- **Organization**
 - Councils of Government
 - 2/3 Local Elected Officials, 1/3 Gubernatorial Appointees
 - Eleven RPCs in Florida, Boundaries set by Governor
- **Regional Strategies, Partnerships and Solutions**
 - Intergovernmental Solutions
 - Local Government Services
 - Emergency Management/Homeland Security
 - Economic Development
 - Growth Management
 - Regional Visioning
 - Regional Conveners (facilitation/mediation)

RPCs Role in Military-Community Planning

- **Regional Conveners**
 - Bring Military & Local Governments Together
 - Connect Military & Region over Common Interests
- **Comprehensive Plan Review – SRPP Consistency**
- **Homeland Security Training & Exercises**
- **Comprehensive Economic Development Strategy –**
programs/projects important to Bases
- **JLUS**
- **Dispute Resolution**
 - Facilitation
 - Mediation

What is Needed Going Forward

- Establish Funding Program to Provide for Purchase of Non-conservation Lands
- Provide More Direction in 163.3177(6)(a)
- Local Governments Should Memorialize Procedures/Processes for Working with Military Bases in the Intergovernmental Coordination Element
- Develop a Culture of Trust between Local Government and Individual Installations



Homestead: Local Government and Military Engagement & Partnering

- Mission of Homestead Air Reserve Base (HARB)
(Larry Ventura)
 - Provide ready/trained/equipped combat air power & agile combat support forces to joint war fighter
 - Provide ready on-call humanitarian support
- Mission of the City of Homestead (Joe Corradino)
 - Guided by Comprehensive Plan / Land Development Regulations
 - Implement a future development pattern that promotes the health, safety, and welfare of the residents by providing adequate lands for growth and redevelopment, encouraging the most appropriate use of those lands...fostering growth in the city's traditional economic base, while seeking new industries.



Homestead: Local Government and Military Engagement & Partnering

- Importance of the City to HARB (L. Ventura)
 - Valued Neighbor, mission partner and military host
 - Mission success & citizen safety rely in part, on City
- Importance of HARB to the City (J. Corradino)
 - Economic Engine / Leading Industry
 - Source of Pride
 - Regional Importance

[Map](#)



Homestead: Local Government and Military Engagement & Partnering

- HARB challenges, in relation to City (L. Ventura)
 - Land Use Compatibility
 - Frequent Changes in City Leadership and Priorities
 - Long Term vs. Short Term Thinking
- City challenges, in relation to HARB (J. Corradino)
 - Communication
 - Land Use / Encroachment
 - Mission Compatibility
 - Politics

[Map](#)



Homestead: Local Government and Military Engagement & Partnering

- How do the City of Homestead and HARB resolve their differences?
 - Communication
 - Work closely to jointly solve conflicts, through grants or non-traditional programs
 - Courts



Homestead: Local Government and Military Engagement & Partnering

- What lessons learned / best practices would you pass along to other military-community relationships?
 - Frequent Communication
 - Engagement (Ex-officio Member of Planning Board)
 - Patience



Homestead: Local Government and Military Engagement & Partnering

- What planning processes, procedures, policies, and tools do you need that you do not have?
 - Staff Resources
 - Funding
 - Better Understanding of State and Regional Guidance / Best Practices

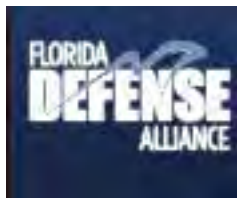


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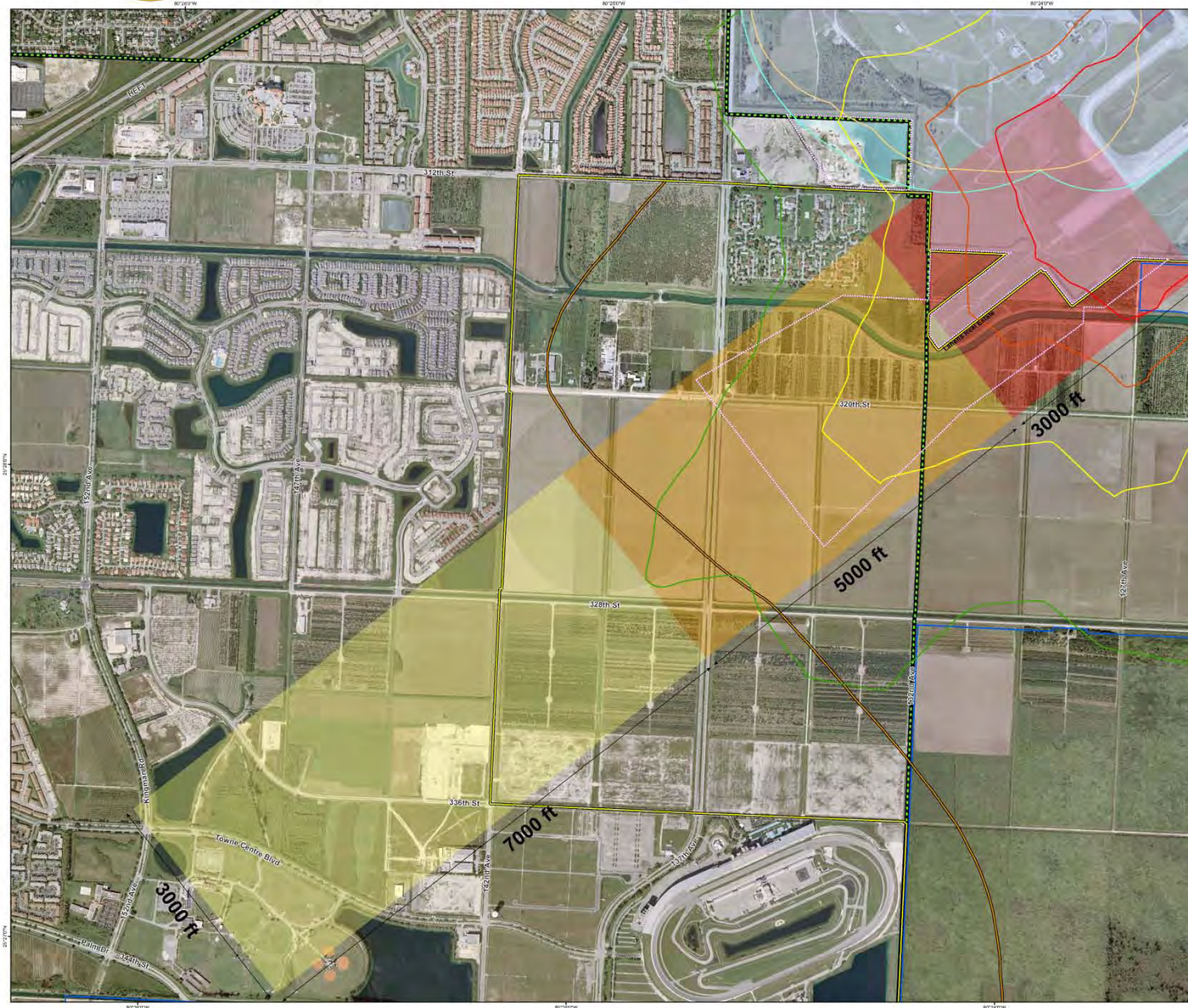


Discussions





Homestead Air Reserve Base Homestead, Florida



Legend

- Base Boundary
- Easements
- QD Arc
- Clear Zone - Explosives
- UDB
- UEA
- Homestead City Limits
- Biscayne Bay Coastal Wetlands

Noise Contours

- 65 db
- 70 db
- 75 db
- 80 db



Accident Potential Zones

- Clear Zone (CZ)
- Accident Potential Zone (APZ I)
- Accident Potential Zone (APZ II)

Projection: State Plane Florida East
Horizontal Datum: NAD 1983
Units: US Survey Feet

Data Sources: Photography by
P2 Energy Solutions (October 31, 2008),
Map and shapefiles by e"m, Inc.

Disclaimer: UDB, Homestead City Limits,
and Biscayne Bay Coastal Wetlands
boundaries offset in areas of colocation
for cartographic purposes.

0 500 1,000 2,000 Feet

1 inch = 450 feet

Installation Location:
Homestead, Florida
Homestead ARB



Aerial Photography Project
Homestead ARB, Florida

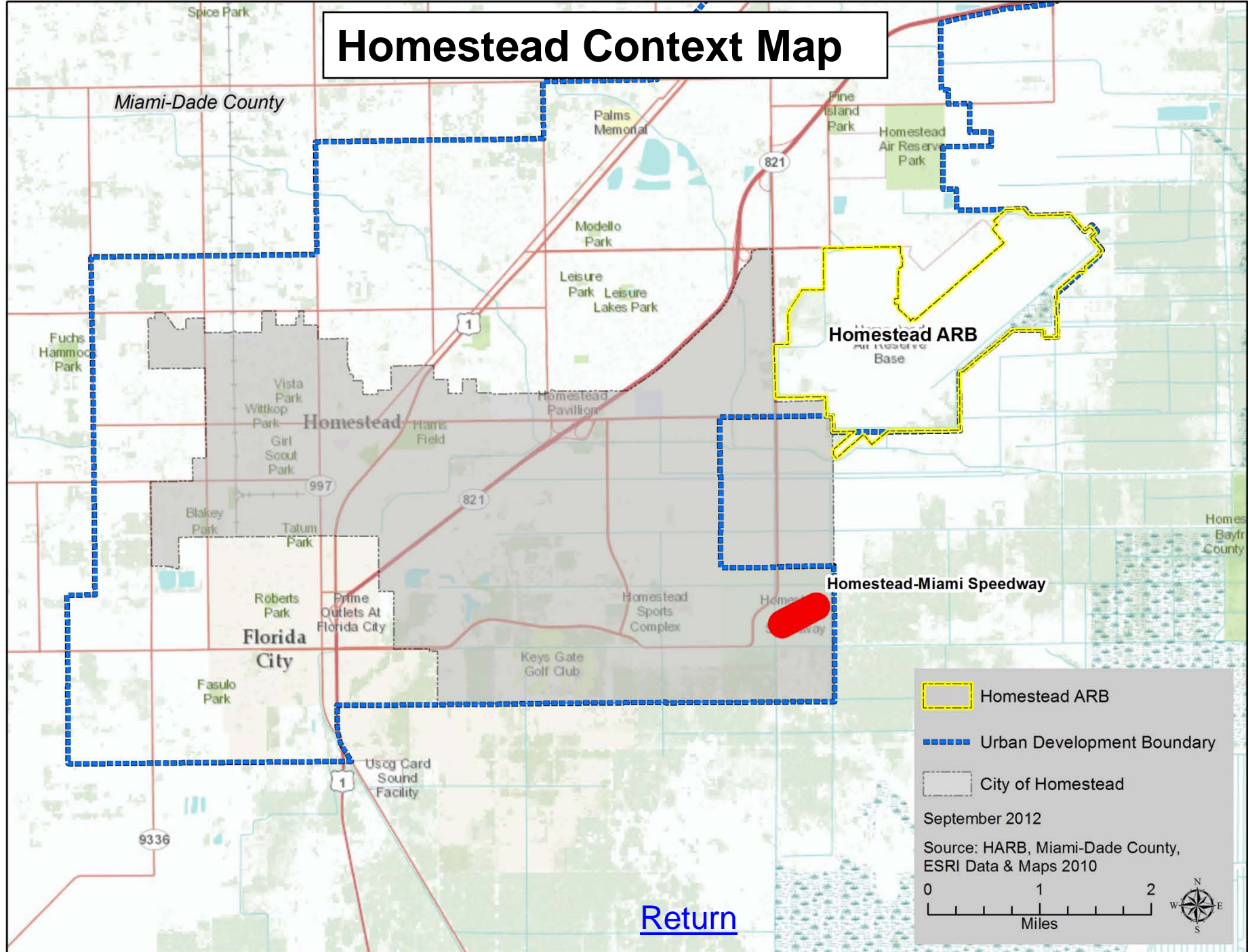
Date: January 2009

Edition: Final

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Homestead Context Map

Miami-Dade County



Homestead ARB

Homestead-Miami Speedway

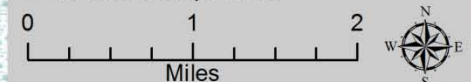
Homestead ARB

Urban Development Boundary

City of Homestead

September 2012

Source: HARB, Miami-Dade County,
ESRI Data & Maps 2010



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